Date: July 17, 2025

To,
The Board of Directors,
ARC Insulation & Insulators Limited
Village - Ramdevpur, Po-Bawali Bishnupur2, Parganas South,
Bishnupur, West Bengal-743384, India

Dear Sir/Madam,

Subject: Offer for Sale of Equity Shares in the Initial Public Offer of ARC Insulation & Insulators Limited (The Company)

I, Manish Bajoria, Shareholder of **ARC Insulation & Insulators Limited**, do offer upto 2,50,000 Equity Shares of Rs. 10/- each of **ARC Insulation & Insulators Limited** held by me through offer for sale in Public Issue of Equity Shares of the Company. The delivery instruction slips duly signed by me as and when I open the demat account. The details of the shares are as below:

Shares to be offered by me will be deposited in the separate demat account opened by Book Running Lead Manager /RTA.

1. I confirm that the equity shares of the Company which are being offered herewith by me under the Offer for Sale are free from any liens, charges and encumbrances of any kind whatsoever.

2. I authorised board of director of the Company to accept the equity shares so offered or such lesser number of equity shares that the Company may decide to accept in consultation with the Lead Manager to the Issue.

3. My signing of this letter shall constitute my warranty that the equity shares comprised in this application are owned by me and are free from all liens, charges, claims of third parties and encumbrances. If any claim is made by any third party in respect of the said equity shares, I will hold the Investor, harmless and indemnified against any loss they or either of them may suffer in the event of the Investor acquiring these equity shares.

4. I agree that the Shares be offered to the Public at the Issue price of such other price as may be decided in consultation with the Book Running Lead Manager.

5. I further authorise board of directors of the Company to do all such acts and things necessary to sell the Equity Shares through Offer for Sale in the Public Issue of the Company.

6. I also note and understand that the Shares will be held in the Share Escrow Account till the date consideration is received in Public Issue Account or the date by which necessary regulatory approvals are received, as the case may be.

7. I agree to receive the consideration for shares only after the credit of the Shares in the Investors Account whom the shares are allotted in Public Issue or approvals of regulatory authorities, as the case maybe.

8. I undertake to execute such further document(s) and give such further assurance(s) as may be required or expedient to give effect to my agreeing to sell the said equity shares.

9. I further undertake to offer such additional shares if required for excess as required under any provisions of the law.

10. I further authorised the board of directors, to take all actions in respect of offer for sale for and on my behalf and I hereby agree to reimburse all the expenses incurred by company for selling of shares.

11. I irrevocably authorised the Board of Directors of the Company or Book Running Lead Manager or Registrar to the Issue to transfer the settlement of the consideration payable in, my below mentioned bank details:

Name	Mr. Manish Bajoria
Bank	ICICI Bank
Branch	Tower, 1 Flat 25B South City, 375, Prince Anwar Shah Road Jodhpur Park, Kolkata-700068, West Bengal
Account No.	432801500268
IFSC	ICIC0004328

Thanking you,

Yours faithfully,

Manish Bajoria
(PAN: ADOPB7586R)
Address: Tower-1, Flat-25B, South City,
375 Prince Anwar Shah Road,
Jodhpur Park, Kolkata WB-700068

Date: July 17, 2025

To,
The Board of Directors,
ARC Insulation & Insulators Limited
Village - Ramdevpur, Po-Bawali Bishnupur2, Parganas South,
Bishnupur, West Bengal-743384, India

Dear Sir/Madam,

Ref: Offer for Sale of Equity Shares in the Initial Public Offer of ARC Insulation & Insulators Limited (The Company)

With regards to initial public offer of ARC Insulation & Insulators Limited, I do hereby agree to offer upto 2,50,000 Equity shares of Rs. 10/- in the upcoming Initial Public Offer.

I, Manish Bajoria, shareholder of ARC Insulation & Insulators Limited, hereby give my consent to offer and transfer (if applied and allotted) of upto 2,50,000 Equity Shares.

I also hereby give my consent to add my name **"Manish Bajoria"** being included as **"Selling Shareholder"** to the Proposed Public Issue of ARC Insulation & Insulators Limited on the National Stock Exchange of India Limited ("NSE or NSE Emerge"). Pursuant to the provision of Section 26, 28 and section 32 and have no objection in my name being inserted as **"Selling Shareholder"** in the Red Herring Prospectus and Prospectus which the Company intends to Offer in respect thereof.

I authorize **ARC Insulation & Insulators Limited** to deliver a copy of this consent letter to SEBI / Stock Exchanges / Registrar of Companies, pursuant to the provisions of Section 26, 28 and Section 32 of the Companies Act, 2013 and SEBI (ICDR) Regulations 2018, as amended

Thanking you,

Yours faithfully,

Manish Bajoria
(PAN: ADOPB7586R)
Address: Tower-1, Flat-25B, South City,
375 Prince Anwar Shah Road,
Jodhpur Park, Kolkata WB-700068