**Date: January 07, 2025**

To,
The Board of Directors,
**ARC Insulation & Insulators Limited**
Village - Ramdevpur, Po-Bawali Bishnupur2, Parganas South,
Bishnupur, West Bengal-743384, India

Dear Sir/Madam,

**Ref: Proposed Initial Public Offer (IPO) of ARC Insulation & Insulators Limited (the "Company")**
**Sub: Consent Letter**

I, **Manish Bajoria (DIN: 02203237), Managing Director** of the Company, do hereby give consent to include my name as '**Managing Director**' of the Company to the Proposed Public Issue of **'ARC Insulation & Insulators Limited'** on the Emerge Platform of National Stock Exchange of India Limited ("NSE Emerge") pursuant to the provisions of Section 26, 28 and Section 32 of the Companies Act, 2013 and have no objection in my name being inserted as "**Managing Director**" in the Draft Red Herring Prospectus / Red Herring Prospectus / Prospectus which the Company intends to issue in respect thereof.

I authorize '**ARC Insulation & Insulators Limited'** to deliver a copy of this consent letter to SEBI / Stock Exchanges / Registrar of Companies, pursuant to the provisions of Section 26, 28 and Section 32 of the Companies Act, 2013 and SEBI (ICDR) Regulations 2018, as amended.

Thanking you,

Yours faithfully,

ARC Insulation & Insulators Limited

Managing Director

**Manish Bajoria**
**(DIN: 02203237)**
**Address: Tower-1, Flat-25B, South City,**
**375 Prince Anwar Shah Road,**
**Jodhpur Park, Kolkata WB-700068**